

INDEX

acceptance criteria	110
hardware barriers	110
HOF barriers	110
accident trajectory	5
active barriers	
detect-decide-act	32, 34
advantage of a human barrier	72
ALARP demonstration	57
ALARP demonstrations	134
ARAMIS	6
assumptions	59
assurance	124
audience	2
audiences with different	
communication	94
audits	124
barrier	
auditable	39
common mode failures	38
effective	37
independent	37
barrier condition	104
barrier criticality	63
barrier effectiveness	63
barrier elements	41
barrier examples	
poorly worded	43
well worded	43
barrier function	41
barrier management	41
flowchart	119
management of change	125
organizational change	126
barrier name	62
barrier owners	
accountability	11
barrier properties	37
barrier system	41
barrier type	63
active hardware	34
active hardware + human	34
active human	34
continuous hardware	34
passive hardware	34
barrier types	
examples	36
barrier validity	63
barrier visualization	10
barriers	11, 32
addition and removal	105
adequacy	100
concept	32
counting	101
criticality	101
display of condition	105
effective, independent, auditable	
.....	32
effectiveness / strength	98
linkage to PSM	117
management strategy	115
mitigation	33
prevention	33
properties	32
reliability / availability	99
sequence	40
bow tie	
function	11
identify consequences	61
identify hazard and top event ...	61
identify prevention barriers	62
identify threats	62
linkage to RBPS	92
bow tie case study	
pipeline example	153
bow tie chaining	144
bow tie creation flow chart	62
bow tie development	53
bow tie workshop	53, 60
completion activities	64
documents needed	58
pre-work	56
questions to consider	54
terms of reference	56
bow tie workshop duration	64
bow ties	
additional uses	131

link to HAZOP.....	131	facilitator	59
link to LOPA.....	132	fault tree analysis.....	12
MOPO and SOOB	135	formulating consequences	25
number to develop	57	formulating the hazard.....	17
bow ties and the risk management		formulating the top event.....	20
system	89	formulating threats.....	29
Buncefield incident.....	139	hazard.....	15
chaining		characteristics	17
horizontal and vertical	144	hazard examples	
combining pathways	40	poorly worded.....	19
communicate MAEs	94	well worded	18
communication	90	History of bow ties	6
consequence.....	15	HOF as barriers	80
consequence examples		HOF as degradation controls	83
poorly worded.....	26	HOF barriers examples.....	81
well worded	26	HOF in bow ties	70
consequences	24	Hollnagel	
characteristics	24	Safety I and II.....	72
critical tasks	109	human and organizational factors.	69
dashboards	142	definition	70
decide human contribution.....	34	human error	
decision making compared		as a main pathway threat	73
LOPA and bow ties.....	133	as a threat.....	28
defense in depth.....	46	human error threat	
degradation control.....	15	poor and better treatment.....	73
degradation controls.....	11, 45	human factors bow ties.....	80
concept.....	46	Human failure.....	73
safety critical barriers.....	108	identify degradation factors and	
degradation factor.....	15	controls	63
degradation factors.....	45, 48	Identify metadata	63
degradation factors controls		identify mitigation barriers	63
poorly worded.....	50	impairment of barrier.....	122
well worded	49	incident investigation	
depths of treatment	11	BSCAT	141
design stage.....	102	SOURCE methodology	140
design verification	90	Tripod Beta.....	140
detect-decide-act elements.....	51	incident investigations	
different information needs.....	96	using bow ties.....	139
drawbacks with bow ties.....	11	incidents	
early applications	7	measure of barrier performance	
enterprise-wide analysis.....	146	124
event tree analysis.....	12	independence in HOF controls	82
extension level 1	76	Keeping bow ties up-to-date.....	127
extension level 1 examples	79	Key Elements of a Bow Tie.....	8
extension level 2	77	KPIs	

human barriers	123
latent threat	29
level of detail	
bow tie diagram	51
long-term changes.....	126
Major Accident Events (MAEs)	7
major accident scenarios	
representative set	57
major accidents	5
major incidents	
barrier failure examples	115
major process accidents	4
management	
barriers and degradation controls	
.....	118
management of barriers and	
degradation controls.....	90
management of change	125
Manual of Permitted Operations	
MOPO.....	136
metadata	42
examples	98
mitigation barrier.....	15
monitoring of hardware barriers .	121
monitoring of human barriers	123
MOPO / SOOB support	
software	138
MOPO system flowchart	139
multi-level approach benefits.....	80
multi-level bow tie.....	49, 75
multi-level bow ties	69, 74
case study.....	161
concept.....	76
number of barriers.....	39
occupational safety	4
ongoing management program	11
Organization of this Concept Book.2	
organizational learning	
using bow ties	127
origin of bow ties	2
performance standards	111
prevention barrier	15
prioritization	90
purpose.....	4
Concept Book	1
quality review	64
checklist.....	65
quantifying human reliability	86
reasons to create bow tie.....	10
regulatory findings.....	125
regulatory regimes	6
reviews	
barriers and degradation controls	
.....	103
risk based process safety	91
risk communication	4
risk management.....	4, 10
risk management during operations	
.....	91
safety and environmental critical	
elements.....	108
safety barriers	
health and satatus.....	142
safety critical	
reasons to specify	107
safety critical information.....	107
safety integrity levels.....	134
safety management system	49
scribe	59
share lessons learned	
using bow ties	127
software tools	2, 149
splitting pathways.....	39
stakeholders	90
standard bow tie.....	49, 74
Summary of Operational Boundaries	
SOOB	136
Swiss Cheese Model	5
systematic analysis of barriers	10
tank overfill example	
mult-level bow tie.....	161
team members.....	60
terms of reference	60
threat	15
specific.....	29
sufficient.....	30
threat examples	
poorly worded.....	31
well worded	31
threats	27

characteristics	27	validating HOF barriers	84
top event	15	verification	
characteristics	20	barriers and degradation controls	
top event examples		143
poorly worded.....	23	work permit example.....	85
well worded	22	workshop duration	61
training as degradation control.....	83	workshop team	58

